# USAID/LAC Regional Operational Plan

**FY 2006** 

June 15, 2006

# **Please Note:**

The attached RESULTS INFORMATION is from the FY 2006 Operational Plan and was assembled and analyzed by the country or USAID operating unit identified on the cover page.

The Operational Plan is a "pre-decisional" USAID document and does not reflect results stemming from formal USAID review(s) of this document.

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**Program Performance Summary FY 2005:** Program Performance Summary: A prosperous and democratically stable Latin America and Caribbean (LAC) region is vitally important to the national security of the U.S., and while LAC has registered positive economic growth and made important advances in consolidating democratic gains in recent years, major challenges remain. The LAC Regional program seeks to address these constraints through well-focused regional programs in support of democracy and governance, economic growth and trade, education, environment and health, and by providing technical leadership and support to bilateral and sub-regional missions.

Notwithstanding some progress in democratic consolidation, weak institutions unable to effectively deliver services to constituents, widespread public and private sector corruption, and rising crime rates persist. These trends contribute to decreased public faith in democracies. A recent United Nations study showed only 43% of Latin Americans are fully supportive of democracy. Growing corruption exacerbates poverty, deters foreign investment, stifles economic growth and undermines legal and judicial systems. Gang violence in particular is a complex and growing transboundary phenomenon that directly impacts on U.S. communities and appears unabated by strict law enforcement policies alone. A recent assessment conducted in Central America and Mexico found the need to strengthen juvenile justice systems and local capacity to implement multi-sector and community-based prevention programs.

On the economic front, LAC economies are increasingly tied to the global economy, with exports increasing about 10% a year in recent years. Ratification of the Dominican Republic-Central America Free Trade Agreement (DR-CAFTA) this year and continuing progress with Andean countries and individual free trade agreements promises to continue this positive trend. Numerous studies have shown that expanded trade is key to economic growth, but despite improvements in gross domestic product the LAC region is not growing fast enough. The absolute number of poor has increased in recent years and LAC has the greatest inequality in asset and income distribution of any region in the world. USAID support for trade capacity building is a priority for the LAC Regional program, especially as it relates to rural-based agriculture and non-agricultural enterprises, and is key to rendering economic growth programs more broad-based.

Poor quality education in the region constrains the development of human and social capital and contributes to poor economic competitiveness. The average education in LAC is a mere six years, revealing a huge gap in access to secondary education and an ever widening gap with more competitive Asian countries. Poor quality, low efficiency, and high inequity exacerbate the problem for rural and urban poor, further reinforcing their disenfranchisement. Improving the quality of basic education is critical to creating a more skilled and flexible workforce capable of responding to the challenges of globalization and new economic opportunities. Equitable access to quality education also contributes to stronger and more accountable democratic institutions, reduced crime and delinquency, and to improved health outcomes. The LAC Regional program's support for the three sub-regional Centers for Excellence in Teacher Training is a proven and popular model for improving the quality of the literacy instruction, which is vital to children learning and remaining in school. In addition, USAID support for the Cooperative Association for States for Scholarships (CASS) program provides a U.S. community college experience to hundreds of disadvantaged youth, who otherwise would not have access to a college education. Chosen for their leadership potential, CASS graduates become leaders in a wide range of sectors upon returning home.

LAC is the world's most important region for biological diversity, especially the Amazon. It has the largest contiguous tropical forest and the greatest number of endemic species. But adverse trends in regional deforestation and the increasing loss of biological diversity present a profound challenge to economic prosperity and democratic stability. There are, however, successful programs and the elements of success are well understood. No regional program receives more mission "buy-in" funding than the highly successful Parks in Peril program. The new \$50 million Amazon Basin Conservation Initiative will be the largest LAC Regional activity, and is being designed to reflect lessons learned and best practices.

In health the most challenging overall problem is quite simply that the poor have not enjoyed the significant gains experienced by others in the region, and with the numbers of poor increasing (coupled with extremely high income inequality), the health gap is growing. The poorest quintile of children in LAC

is six times more likely to be stunted than the wealthiest quintile and total fertility rates in poorer rural areas are sharply higher than in urban areas. In addition, even though HIV/AIDS remains a concentrated epidemic in LAC, the incidence of HIV/AIDS is growing in the region, especially among young women. The LAC Regional health program seeks to responsibly phaseout USAID assistance to family planning programs without jeopardizing critical services. Our HIV/AIDS program support helps to ensure that Global Fund resources are used effectively, and our assistance to PAHO aims to strengthen avian influenza preparedness and introduce system-wide health reforms.

# **Key Achievements**

Democracy: The democracy and human rights program continued to have a catalytic, strategic impact in the region and, in particular, on field mission programming. LAC/RSD helped define democracy strategies in Ecuador; the local governance program in Guatemala; elections and political party strategies in Dominican Republic, Nicaragua, El Salvador, Honduras, Colombia, Bolivia, Chile, and Uruguay; violence prevention strategies in Central America, Argentina and Dominican Republic; and anti-corruption strategies in Bolivia, Nicaragua, Paraguay, and El Salvador. The regional program for democratic inclusion trained women, indigenous peoples and Afro-descendant populations in Peru, Colombia and Panama. Through regional anti-trafficking in persons' (TIP) program information campaigns, interministerial task forces and new legislation was introduced in several countries. LAC/RSD also expanded its program for psychological and legal assistance for victims of torture. The regional anticorruption activity designed and presented the first ever USAID Mainstreaming Anti-Corruption Workshop for USAID Missions worldwide, enabling Missions to integrate anti-corruption elements across all strategic objectives in accordance with the new USAID Anticorruption Strategy. The anticorruption program also "exported" the Mexican model for conducting a survey on the costs of corruption in public service delivery to Bolivia, giving civil society a quantitative tool to encourage government to become more transparent and accountable.

Trade and Economic Growth: With ratification of DR-CAFTA and free trade negotiations under way with Panama, Colombia, Ecuador, and Peru, LAC/RSD has played a key role in advancing the U.S.Government's free trade agenda by co-chairing with the U.S. Trade Representative the trade capacity building working group that has met during each negotiation round. In this group, USAID has worked with the countries to identify and prioritize trade capacity building needs, and target assistance, including civil society outreach activities to foster input to the negotiations. In addition, LAC/RSD published a monthly "LAC Trade Matters" newsletter to increase understanding of trade issues, prepared briefing and technical papers, supported missions, and coordinated with the InterAmerican Development Bank and the World Bank to address priorities, including co-organizing a Central America regional workshop on trade and rural economic development. Such support greatly facilitated ratification of DR-CAFTA as well as progress in the other free trade agreement negotiations. Beyond achievements in trade capacity building, LAC/RSD also built on a Special Summit of the Americas commitment to help countries expand property rights and land market development and facilitated the launch of the Andean Regional Cocoa Alliance.

Basic Education: LAC/RSD also made remarkable progress in promoting the quality of classroom reading instruction and increasing educational accountability. Nearly 6,000 teachers and administrators were trained under CETT to apply the best research-based methods for reading instruction, 223 teaching aids and diagnostic tools were developed, 258 applied research projects completed, and over 30,000 students assessed. A well-documented qualitative improvement of literacy instruction and learning outcomes also led to the adoption of the CETT model by additional countries at their own expense (e.g. Trinidad and Tobago and Barbados). CETT is also breaking new ground by introducing student achievement testing into the hemispheric program. Educational accountability was promoted through the development of school and municipal-level report cards, and through public-private sector alliances. Under CASS, 273 students received a community college education.

Environment: During the fourth year of implementation, the environment program again exceeded its performance targets through considerable achievements in biodiversity conservation. For example, the Parks in Peril (PIP) program supported the development of a continent-wide "hydroshed" model for South

America that will be used to analyze threats to water sources by enabling sophisticated analysis of water flow rates and the precise delineation of watershed boundaries across the continent. PiP was instrumental in strengthening or initiating payment for environmental services through water funds in Ecuador, Bolivia, Jamaica and Guatemala for long-term financing of source water protection. In Ecuador, for example, by December 2005 the Quito Water Fund will have invested \$997,933 in 14 projects in five watersheds. In Guatemala, PiP-supported efforts to reduce forest fire incidence in the Motagua-Polochic System resulted in an 85% drop in the number of hectares of pasture and high-biodiversity forest lost to fire. In addition to considerable achievements in biodiversity conservation, PiP also advanced trade in the LAC region. For example, in Guatemala, the program increased rural prosperity and community empowerment through the creation of The Trading Company of the Association of Organic Coffee Producers of Sololá, which linked 750 small coffee growers with six buyers from four countries.

Through a highly participatory process, the LAC Bureau is designing the Amazon Basin Conservation Initiative, a regional conservation strategy for the Amazon to guide Agency biodiversity, forestry, and cross-sectoral investments in the region for maximum impact.

Health: FY 2005 was the first year of implementation of a new three-year regional program to improve health policies and programs in LAC. Key achievements include the drafting of strategies and policies and development of assessment tools to promote newborn care; improved obstetric practices (thru prevention of post partum hemorrhage and improved maternal mortality surveillance); containment of antimicrobial resistance in malaria drug treatment; introduction of TB guidelines to address HIV/TB coinfection; health system strengthening (vis-à-vis essential public health functions) and improved contraceptive security. In the area of HIV/AIDS, a Presidential initiative, key information was disseminated on preventing HIV/AIDS among high-prevalence groups, particularly among men who have sex with men, and addressing technical assistance needs to improve the success of Global Fund grants. With scarce resources to address this growing epidemic in LAC, LAC/RSD leveraged financial and technical support from the Global Health bureau to advance regional activities.

# FY 2006 Program

SO: 598-005 Reinforcement of Regional Trends that Deepen Democracy

# **Promote And Support Anti-Corruption Reforms**

Promote and Support Anti-Corruption Reforms (\$682,000 DA). Building on lessons learned, USAID is promoting innovative and practical approaches for improving transparency and accountability in the LAC region. The program is addressing the challenge of grand corruption, improve approaches to reduce administrative corruption, and work with USAID Missions and implementing partners to incorporate anti-corruption programming across all sectors. Principal contractor: Casals and Associates.

#### **Promote and Support Credible Elections Processes**

Promote and Support Credible Elections Processes (\$400,000 DA). Technical assistance is being provided to regional associations of electoral commissions and electoral organizations to enhance the independence and transparency of electoral systems as well as to promote political party reform. Principal grantee: Center for Electoral Promotions and Assistance.

# **Protect Human Rights**

Protect Human Rights (\$1,312,000 DA). USAID is providing technical assistance and training to regional and local networks to promote human rights, prevent trafficking in persons, assist victims of torture, encourage civil society advocacy, promote inclusion, and improve public security. USAID has begun a new activity to reduce youth gang violence. Principal grantees include the Inter-American Institute of Human Rights, the Organization of American States, and others to be determined.

# **Strengthen Civil Society**

Strengthen Civil Society (\$90,000 DA). To monitor public attitudes and democratic trends, USAID is conducting surveys throughout the region to provide compatible cross-national information on democratic values, behaviors, and perceptions. USAID is using state of the art survey methods that uphold international survey standards and are transparent. Survey results are being used to identify trends and facilitate public discussion on the country and region's state of democracy. Approximately \$1,910,000 is being transferred from other USAID programs for a total of \$2,000,000 to conduct these surveys. Principal grantee: Vanderbilt University.

# **Support Democratic Local Government & Decentralization**

Support Democratic Local Government & Decentralization (\$575,000 DA). Technical assistance is supporting the development of methodologies to advance local government capacity for participatory planning and service delivery. E-Government and distance-learning strategies are being expanded to improve local government capacity in financial management, citizen participation, and knowledge management. Principal grantee: International City and County Management Association.

# FY 2007 Program

SO: 598-005 Reinforcement of Regional Trends that Deepen Democracy

# **Promote And Support Anti-Corruption Reforms**

No funds will be obligated in FY 2007.

# FY 2006 Program

# SO: 598-017 Enabling Environment for Market Access Strengthened

#### **Increase Trade and Investment**

Increase Trade and Investment (\$1,980,000 DA). USAID is providing technical assistance and training to reduce asset and business related constraints to market participation. Free trade agreement related technical assistance and training is assisting LAC countries implement their national trade capacity building strategies under the CAFTA-DR, Andean, Panama and other free trade agreements in the region such as the FTAA. Activities are being undertaken that foster workforce development, improve capacity to meet quality standards, and reduce other constraints to meeting business and market demands. Technical assistance, assessments/analyses, and regional workshops are improving property rights systems across the LAC region, a key mandate under the Summit of the Americas. USAID is supporting analysis and pilot activities that foster innovation in financial products, particularly related to improving development impact of remittances and increasing access to financing for small and medium enterprises. Alliances with the private sector are being facilitated, and analysis and dialogue on policy needs are being undertaken. These activities are helping to ensure that maximum benefits from free trade agreements reach rural entrepreneurs working in agriculture and non-farm ventures. Principal contractors and grantees: Chemonics International, Carana Corporation, World Bank and Florida International University.

# FY 2007 Program

SO: 598-017 Enabling Environment for Market Access Strengthened

# **Increase Trade and Investment**

No funds will be obligated in FY 2007.

# FY 2006 Program

SO: 598-020 Program Development and Learning

# **Program Support**

Program Support (\$792,000 DA; \$571,000 CSH). FY 2006 resources are being used to support PD&L activities that fund studies, analyses, assessments, and evaluations; facilitate new strategy designs and supporting analyses; undertake program design and development; and develop learning efforts. Resources are also being used to provide International Cooperative Administrative Support Services (ICASS) support in Washington and technical assistance for the maintenance of the Bureau's webpage, research and economic analyses. The grantees, contractors, and/or implementing agencies are determined after specific tasks are identified.

#### FY 2007 Program

SO: 598-020 Program Development and Learning

# **Program Support**

No funds will be obligated in FY 2007.

#### FY 2006 Program

SO: 598-021 Advancing Development Cooperation Opportunities in the Hemisphere

#### **Increase Trade and Investment**

Increase Trade and Investment (\$19,800,000 DA; \$19,800,000 ESF). USAID is providing technical assistance and training to assist countries in the implementation of, and compliance with, the Central America Free Trade Agreement-Dominican Republic (CAFTA-DR), including the Environmental Cooperation Agreement. Using DA, technical assistance is being provided to strengthen the administration of labor courts, strengthen alternative dispute resolution and other labor arbitration and

mediation mechanisms associated with the judicial system; the documentation of labor law precedents, making labor law and regulations readily available to the general public; and assisting in the development of systems of oral proceeding where appropriate. Labor ministries are being strengthened in the use of information technology to support labor law enforcements. Technical assistance is being used to strengthen environmental management systems, develop and implement environmental laws and regulations, incentives and voluntary mechanisms, and improve the sustainable management and conservation of natural resources and biodiversity. Finally, DA is being used to help facilitate the transfer and use of cleaner production technologies and best practices. ESF is being used to provide training to judicial personnel in core labor standards and aspects of local law and regulation that support those standards. Funds are also being used to verify the extent of achievement of international core labor standards. Technical assistance is being provided to strengthen the capacity of ministries of labor to enforce labor laws, conduct inspections, resolve labor disputes, and to address issues of discrimination in the workplace. Finally, ESF is being used for institutional strengthening and capacity building under the Environmental Cooperation Agreement work plan and to help countries comply with the environmental obligations under the Free Trade Agreement and various Multilateral Environmental Agreements. Principal grantees, contractors and other institutions: U.S. Department of Labor, the International Labor Organization and others to be determined.

# **Strengthen Civil Society**

Strengthen Civil Society (\$2,475,000 DA): USAID is promoting labor unions in Latin America. Principal grantee: American Center for International Labor Solidarity (ACILS).

Transfer to Department of State (\$3,960,000 ESF). USAID is transfering funds to the Department of State in support of activities in acti-corrution and the Summit of the Americas.

## FY 2007 Program

SO: 598-021 Advancing Development Cooperation Opportunities in the Hemisphere

#### Increase Trade and Investment

Increase Trade and Investment: Increase Trade and Investment (\$10,000,000 DA; \$20,000,000 ESF). USAID will continue to assist countries in the implementation of and compliance with CAFTA-DR including the Environmental Cooperation Agreement work plan. Technical assistance and training will strengthen the labor justice system and labor ministries; provide training on labor standards; and address discrimination in the workplace. USAID will continue to provide technical assistance to strengthen the capacity of countries to comply with the environment obligations under the Free Trade Agreement and various Multilateral Environmental Agreements. An additional \$10,000,000 DA is being provided for this activity under EGAT Strategic Objective 905-101. Principal grantees and contractors: same as above.

Transfer to Department of State (\$5,095,000 ESF). USAID will transfer funds to the Department of State in support of activities in anti-corruption, the Summit of the Americas and for Venezuela.

# FY 2006 Program

SO: 598-022 Improved Conservation of the Region's Biological Resources

# Improve Sustainable Management Of Natural Resources & Biodiversity

Improve Sustainable Management Of Natural Resources & Biodiversity (\$13,831,000 DA; \$16,000,000 Prior Year DA). Through the Parks in Peril program, technical assistance and training is being provided to strengthen the conservation capacity of selected threatened parks and reserves, with an emphasis on trans-border ecosystems and marine ecosystems. Technical assistance is also being provided to support national and regional systems of conservation areas, promote strategic public-private conservation alliances, and develop innovative conservation finance models. Through the Amazon Basin Conservation Initiative, USAID is supporting biodiversity conservation involving indigenous groups in the Amazon

Basin. USAID is also supporting four Washington based environment advisors that oversee LAC environmental programs. In addition, USAID supports three regional environmental advisors that provide coordination and technical support for USAID programs in the LAC region, while assisting with environmental training and compliance. Regional conservation initiatives may also be supported. Principal grantees and contractors are The Nature Conservancy; in-country nongovernmental organizations (The Friends of Nature Foundation, Bolivia; Defenders of Nature, Guatemala; ProNaturaleza, Peru; Pronature, Mexico); United States Forest Service; and others to be determined.

# FY 2007 Program

SO: 598-022 Improved Conservation of the Region's Biological Resources

# Improve Sustainable Management Of Natural Resources & Biodiversity

Improve Sustainable Management Of Natural Resources & Biodiversity (\$10,935,000 DA). USAID will begin implementation of the Congressionally mandated successor to Parks in Peril. A competitive procurement process will determine the implementing partners and specific geographic focus areas for developing self-sustaining national park systems that improve economic opportunities for people living near protected areas. USAID will continue to support innovative and results-oriented programs of implementing partners in the Amazon Basin Conservation Initiative adding value to the investments and projects of regional governments, other donors and regional partners including the Amazon Cooperation Treaty Organization. By focusing on building long-term capacity and commitment for Amazon conservation, USAID's initiative will address key challenges and opportunities such as management of indigenous areas and other protected zones, cross-boundary dynamics linked to conservation trade and policy, and improved governance of natural resources and conservation programs. Washington based technical advisors and regional environmental advisors will continue to be supported. Regional conservation initiatives and environmental compliance training may also be implemented. Principal contractors/grantees: to be determined through a competitive process.

#### FY 2006 Program

SO: 598-023 Strengthened Regional Initiatives to Improve Equity and Quality of Education and Training

# **Achieve Equitable Access to Quality Basic Education**

Achieve Equitable Access to Quality Basic Education (\$11,028,000 DA). Through CETT, USAID is training an additional 3,000 teachers in 16 LAC countries to strengthen the teaching of literacy in the early grades. CETT partner institutions are continuously assessing the impact of teacher training on children's learning and synthesize this information to improve the training given to teachers. In addition, educational materials previously developed by the CETT institutions are being evaluated for their effectiveness in the classroom and refined based on evaluation findings. The CETTs are also beginning to identify and develop strategies for sustaining the program beyond USAID funding. Through the Partnership for Educational Revitalization in the Americas (PREAL), USAID is supporting research, analysis, and technical assistance that are helping accelerate the pace and quality of education reform in LAC countries. Partnering with local civil society organizations, PREAL is planning to produce two new regional report cards, a first time report card for the Dominican Republic, and second national report cards for five countries. PREAL is strengthening the capacities of partner civil society organizations by helping them develop stronger research and analytical skills, and help them become more adept at using policy information to advance education reform. Principal contractors and grantees: University of the West Indies, Universidad Peruana Cayetano Heredia, Universidad Pedagógica Nacional Francisco Morazán, Aguirre International, Inter-American Dialogue.

# Improve Quality of Workforce through Vocational/Technical Education

Improve Quality of Workforce through Vocational/Technical Education (\$8,118,000 DA). Under the Cooperative Association of States for Scholarships (CASS) program, USAID is providing funds to train

disadvantaged youth from the LAC region that have leadership potential, providing them with the education and skills they need to participate fully in democratic, market based economies. Principal grantee: Georgetown University Center for Intercultural Education and Development.

#### FY 2007 Program

SO: 598-023 Strengthened Regional Initiatives to Improve Equity and Quality of Education and Training

# **Achieve Equitable Access to Quality Basic Education**

No funds will be obligated in FY 2007.

# FY 2006 Program

SO: 598-024 Population, Health and Nutrition Policies and Programs Developed and Advanced in LAC

#### Improve Child Survival, Health & Nutrition

Improve Child Survival, Health & Nutrition (\$600,000 CSH). PAHO and other implementing partners are preparing a much needed regional strategy for newborn care, based on a situation analysis of the region and a concept paper which was accepted by PAHO last year. The strategy is being adopted and advanced by the Pan American Health Organization (PAHO) Directing Council comprised of all Ministers of Health in the region. Principal contractors and grantees: PAHO, Johns Hopkins University and Management Sciences for Health (MSH).

# **Improve Maternal Health & Nutrition**

Improve Maternal Health & Nutrition (\$600,000 CSH). Technical assistance is being used to apply a quality assessment tool in El Salvador, Guatemala, Honduras, and Nicaragua to modify current practices in the region regarding management of the third stage of labor. The work is being done through professional associations in selected Central and South American countries. Principal contractors and grantees: same as above.

# **Prevent & Control Infectious Diseases Of Major Importance**

Prevent & Control Infectious Diseases Of Major Importance (\$4,500,000 CSH). Under the South American Infectious Disease Initiative, USAID is providing technical assistance to initiate activities in Paraguay, Peru, and Bolivia to contain the emergence and spread of antimicrobial resistance through capacity building and advocacy interventions. In tuberculosis (TB), technical assistance is being used to develop a regional database on public private partnerships on TB prevention and treatment. Technical assistance is also being used to support efforts in the region to systematically address HIV/TB coinfection. Through the Amazon Malaria Initiative, issues of drug quality assurance, adherence to treatment, and supply management are being addressed through operations research carried out throughout the Amazon. Additionally, technical assistance is being provided for appropriate responses to other infectious diseases of importance, including Avian Influenza. USAID is placing a full-time expert on Avian Influenza in PAHO to advance regional preparedness. Principal contractors/grantees: PAHO, Centers for Disease Control, United States Pharmacopeia, and MSH.

# Reduce Transmission & Impact Of HIV/AIDS

Reduce Transmission & Impact Of HIV/AIDS (\$700,000 CSH). Technical assistance is being provided to support USAID bilateral and subregional HIV/AIDS programs in the LAC region. Principal contractor: Population Council.

# **Strengthen Public Sector Executive Function**

Strengthen Public Sector Executive Function (\$1,264,000 CSH). Technical assistance is being used to consolidate and disseminate products developed during the first two years of implementation of this program. Updated Health Systems Profiles are being completed for all countries in the region and will be posted on a common website. A final methodology for health sector analysis is being completed and analyses conducted in four countries. The leadership and regulation dimensions of the health sector steering role are being fully elaborated and used in conjunction with other tools designed to strengthen health sector stewardship. Information on strengthening key essential public health functions is being disseminated in the region to advance public health performance. Further, tools developed for use by local government institutions to advocate for and program health services are continuing to be marketed throughout the region. Impact from the use of these tools is being documented as part of the marketing effort. Finally, a standardized health information systems assessment tool, validated in different country settings, is being promoted throughout the region as an important, cost-effective first step in the improvement of the collection and use of routine health information. Improved health information systems are important for tracking and responding to many different health issues, including Avian Influenza. Principal contractors and grantees: PAHO, MSH, and University of North Carolina-Chapel Hill.

# **Support Family Planning**

Support Family Planning (\$1,500,000 CSH). Technical assistance is being provided to complete work on contraceptive security including market segmentation analyses identifying the need to concentrate family planning resources on the poorest sectors of society. Assistance is also being provided for a LAC Regional Contraceptive Procurement Options paper for nine USAID-presence countries recommending alternative options to USAID assistance for contraceptive procurement. Studies are being conducted in Haiti, Nicaragua, and the Dominican Republic to identify the extent to which family planning is an integral part of post-partum, post-abortion and Preventing Mother to Child Transmission of HIV/AIDS (PMTCT) programs. The findings of these studies are being used to improve family planning implementation in those three countries. The final report is being widely disseminated throughout LAC and, depending on the recommendations and funding available, funds may be used to implement the recommendations and to support operations research work to ensure effective delivery of high-quality family planning services in post-partum, post-abortion and PMTCT programs. Principal contractors and grantees: John Snow, Inc., the Population Council, and The Futures Group.

# FY 2007 Program

SO: 598-024 Population, Health and Nutrition Policies and Programs Developed and Advanced in LAC

# Improve Child Survival, Health & Nutrition

No funds will be obligated in FY 2007.

# FY 2006 Program

SO: 598-www Promote Responsive and Inclusive Democratic Governance and Personal Security

# **Promote And Support Anti-Corruption Reforms**

No funds will be obligated in FY 2006 as this program begins in FY 2007.

#### FY 2007 Program

SO: 598-www Promote Responsive and Inclusive Democratic Governance and Personal Security

# **Mitigate Conflict and Support Peace**

Mitigate Conflict and Support Peace (\$580,000 DA). USAID will launch a regional initiative to reduce youth gang violence by focusing on prevention. Drawing on findings from a Central American and Mexico gang assessment, USAID will work with national and local institutions to strengthen national-level policy, develop and implement community-based crime prevention programs in targeted "hot spots," and share data and best practices. Principal contractor and grantee: to be determined.

# **Promote And Support Anti-Corruption Reforms**

Promote and Support Anti-Corruption Reforms: (\$596,000 DA). Anti-corruption activities will remain a high priority in FY 2007. USAID will continue to promote innovative, analytical and practical approaches for improving transparency and accountability in the LAC region. Principal contractor: to be determined.

# **Promote and Support Credible Elections Processes**

Promote and Support Credible Elections Processes: (\$70,000 DA). Technical assistance will be provided to regional associations of electoral commissions and electoral organizations to enhance the independence and transparency of electoral systems as well as to promote political party reform. Additionally, best practices will be drawn and shared from comparative analysis of electoral reform with regards to traditionally marginalized populations. Principal grantee: to be determined.

# **Protect Human Rights**

Protect Human Rights: (\$480,000 DA). USAID will continue to provide technical assistance and training to regional and local networks to promote human rights, prevent trafficking in persons, assist victims of torture, encourage civil society advocacy, promote inclusion, and improve public security. Principal grantees: to be determined.

# Strengthen Civil Society

Strengthen Civil Society (\$120,000 DA). The LAC attitudinal and behavioral surveys on democracy will be completed in calendar year 2006 with analysis, reporting and public dissemination to occur throughout FY 2007. The Democratic Monitoring Indicators Survey will allow USAID to monitor democratic progress, identify regional trends, and facilitate public discussion on the country and region's state of democracy. Principal grantee: Vanderbilt University.

# **Support Democratic Local Government & Decentralization**

Support Democratic Local Government & Decentralization: (\$480,000 DA). USAID will promote inclusive and effective governance in order to improve service delivery to those most in need. Best practices and lessons learned will be used to inform local and national governments on the benefits of decentralization and reaching marginalized populations. Additionally, USAID will continue to expand and improve local government capacity in financial management, citizen participation, and information management as tools supporting responsive and inclusive democratic governance. Principal grantee: to be determined.

#### FY 2006 Program

SO: 598-xxx Improved Public Health with Equitable Access

# Improve Child Survival, Health & Nutrition

No funds will be obligated in FY 2006 as this program begins in FY 2007.

# FY 2007 Program

SO: 598-xxx Improved Public Health with Equitable Access

# Improve Child Survival, Health & Nutrition

Improve Child Survival, Health & Nutrition (\$650,000 CSH). USAID plans to provide technical and analytical support for field-based and regional interventions that address the worst child health indicators, particularly those affecting infants and newborns. Principal contractors and grantees: to be determined.

# **Improve Maternal Health & Nutrition**

Improve Maternal Health & Nutrition (\$650,000 CSH). By targeting the most vulnerable groups, activities will likely focus on technical support, research and analysis to address the principal causes of maternal morbidity and mortality in the region. Technical assistance to USAID bilateral initiatives, particularly those addressing the worst maternal health indicators in the region, will be provided. Principal contractors and grantees: to be determined.

# **Prevent & Control Infectious Diseases Of Major Importance**

Prevent & Control Infectious Diseases Of Major Importance (\$4,100,000 CSH). USAID plans to provide technical assistance and analytical support for country-based and sub-regional programs that address infectious disease prevention and treatment (for diseases such as tuberculosis, malaria, avian influenza, dengue and other emerging priorities) within countries and between borders. These activities will also complement and leverage support for grants under the Global Fund to Fight AIDS, TB and Malaria (GFATM). Principal contractors and grantees: to be determined.

# Reduce Transmission & Impact Of HIV/AIDS

Reduce Transmission & Impact Of HIV/AIDS (\$509,000 CSH). HIV/AIDS activities will likely focus on technical assistance to support USAID country-level and sub-regional programs and to ensure the success of GFATM grants. Principal contractors and grantees: to be determined.

# **Strengthen Public Sector Executive Function**

Strengthen Public Sector Executive Function (\$1,271,000 CSH). USAID will provide technical assistance to strengthen health sector competence and accountability in the areas of health policy and regulation, management, financing, information systems, human resources, quality of services, equitable access, environmental health, public health communication, responsible pharmaceutical management, and research. This assistance will help enhance appropriate public sector responses to health disparities, poor health conditions, and outbreaks of infectious diseases (such as Avian Influenza or other emerging diseases). Principal contractors and grantees: to be determined.

# **Support Family Planning**

Support Family Planning (\$1,300,000 CSH). USAID will provide technical and analytical support to field-based programs, particularly those that have received Agency guidance to phase down family planning assistance. Principal contractors and grantees: to be determined.

# FY 2006 Program

SO: 598-yyy Increased Economic Prosperity with Greater Equity

#### **Increase Trade and Investment**

No funds will be obligated in FY 2006 as this program begins in FY 2007.

FY 2007 Program

SO: 598-yyy Increased Economic Prosperity with Greater Equity

#### **Increase Trade and Investment**

Increase Trade and Investment (\$1,000,000 DA). USAID will help countries to prepare for and participate in free trade negotiations, including establishing and/or strengthening mechanisms for consultation with civil society. Technical assistance and training will be provided to countries to address treaty obligations and administration issues related to customs, intellectual property rights, rules of origin, sanitary and phytosanitary measures (animal/plant health and food safety), technical barriers to trade, trade statistics, safeguards, as well as the labor and environmental commitments directly related to a free trade agreement and its associated side agreements. USAID will provide technical assistance to encourage government leadership to legislate policy reforms that favor private capital flows, investments, and shared ownership in productive infrastructure and expanded opportunities for the poor (especially in the rural sector) to access new market opportunities, including financial, property and product markets. Finally, USAID will provide technical assistance and training to address other economic growth-related areas in which countries must develop if they are to succeed in an increasingly competitive global economy. These include: addressing the need for research, education, and training systems to more effectively prepare students to acquire problem-solving skills that are vital for enterprises and industries to becomeand stay-competitive; increasing access to clean, reliable, and affordable energy; and helping to ensure the sustainable management and protection of natural resources and the environment necessary for long term economic growth and development. Principal contractors and grantees: to be determined.

FY 2006 Program

SO: 598-zzz New Education and Human Resources SO

# **Achieve Equitable Access to Quality Basic Education**

No funds will be obligated in FY 2006 as this program begins in FY 2007.

FY 2007 Program

SO: 598-zzz New Education and Human Resources SO

# **Achieve Equitable Access to Quality Basic Education**

Achieve Equitable Access to Quality Basic Education (\$6,454,000 DA). USAID plans to continue strengthening the quality of literacy instruction in 16 LAC countries by training an additional 1,500 teachers in the methodologies developed under the Centers of Excellence for Teacher Training (CETT) program. The CETT student achievement tests will be validated and refined to serve as a model throughout the region for testing literacy achievement in the early grades. The CETT partner institutions will focus further on enhancing the sustainability of the program. Funds may be used to continue improving the caliber and richness of information available to policymakers and advocates on education reform, and to strengthen the ability of civil society organizations in the region to use such information to advance reforms. USAID also plans to continue initiatives to increase educational accountability at both the community and national levels. Principal contractors and grantees: University of the West Indies, Universidad Peruana Cayetano Heredia, Universidad Pedagogical Nacional Francisco Morazan and others to be determined.

Improve Quality of Workforce through Vocational/Technical Education

Improve Quality of Workforce through Vocational/Technical Education (\$6,000,000 DA). Under the Cooperative Association of States for Scholarships (CASS) program, USAID will continue to provide funds to train disadvantaged youth from the LAC region that have leadership potential, providing them with the education and skills they need to participate fully in democratic, market-based economies. Principal grantee: Georgetown University Center for Intercultural Education and Development.

# **Results Framework**

# 598-005 Reinforcement of Regional Trends that Deepen Democracy **Program Title: Regional Democracy Initiatives**

IR 5.1: Strengthened Regional Mechanisms to Promote Human Rights and Rule of Law

IR 5.2: Good Governance

Discussion: IR 5.2: Strengthened Regional Approach in Addressing Public Sector Legitimacy and IR 5.3: Strengthened Regional Mechanisms to Promote Pluralism were combined into the new IR 5.2 Good Governance in 2003.

# 598-006 A Broad Base of Leaders and Potential Leaders in LAC Countries Equipped with **Technical Skills, Training and Academic Education Program Title: Leadership Training**

- IR 6.1: Returned students employed in area of expertise and applying skills and leadership
- IR 6.2: Returned trainees active and influential in community service activities
- IR 6.3: Returnees find new jobs or increased responsibility/earning in old job
- IR 6.4: Returnees maintain U.S. ties

# 598-017 Enabling Environment for Market Access Strengthened **Program Title: Market Access**

- IR 17.1: Asset-related Constraints to Broad Participation Reduced
- IR 17.2: Trade-related Business Constraints Reduced

# 598-018 Environmental Performance of LAC Businesses and Communities Improved Through the **Promotion of Replicable Market-Based Models**

Program Title: U.S.-LAC Environmental Partnership

- IR 18.1: Policy Frameworks Developed
- IR 18.2: Technologies and Practices Available
- IR 18.3: Financing Mechanisms Available

# 598-020 Program Development and Learning

**Program Title: Program Development and Learning** 

# 598-021 Advancing Development Cooperation Opportunities in the Hemisphere

**Program Title: Special Development Opportunities** 

# 598-022 Improved Conservation of the Region's Biological Resources

**Program Title: Conservation of Biological Resources** 

- IR 22.1: Increased conservation capacity at selected sites
- **IR 22.2**: Strengthened local and national partners for improved conservation
- IR 22.3: Targeted conservation initiatives strengthened
- IR 22.4: Innovative conservation financing mechanisms tested and adopted

# 598-023 Strengthened Regional Initiatives to Improve Equity and Quality of Education and **Training**

**Program Title: Improve Equity and Quality of Education** 

- IR 23.1: Improved Environment for Education Reform
- IR 23.2: Improved Skills of Teachers and Administrators

# IR 23.3: Improved Relevance and Skills of Workforce

# 598-024 Population, Health and Nutrition Policies and Programs Developed and Advanced in LAC Program Title: Health Advancement

IR 24.1: Evidence base for LAC PHN priorities increased

IR 24.2: LAC decision makers better informed

IR 24.3: Policy dialog increased

# 598-www Promote Responsive and Inclusive Democratic Governance and Personal Security Program Title: Democracy

IR 1: Promoting Personal Security

IR 2: Strengthening Responsive and Inclusive Governance

# 598-xxx Improved Public Health with Equitable Access

**Program Title: Improved Public Health** 

# 598-yyy Increased Economic Prosperity with Greater Equity Program Title: Equitable Growth

**IR 1**: Trade-related growth constraints reduced **IR 2**: Asset-related equity constraints reduced

598-zzz New Education and Human Resources SO

**Program Title: Education**